

BOARD OF DIRECTORS

DIRECTORS



Alexander Abramov
Non-Executive Chairman

Appointment

Alexander Abramov has been a Board member since April 2005. He was CEO and chairman of Evraz Group S.A. until 1 January 2006, and continued to serve as Chairman until 1 May 2006. Mr Abramov was a non-executive director from May 2006 until his re-appointment as chairman of the Board on 1 December 2008. He was appointed as Chairman of EVRAZ plc on 14 October 2011.

Committee Membership

Mr Abramov is a member of the Nominations Committee.

Skills And Experience

Mr Abramov graduated from the Moscow Institute of Physics and Technology

with a first-class honours degree in 1982, and he holds a PhD in Physics and Mathematics. He founded EvrazMetall in 1992.

Other Appointments

Mr Abramov is a Bureau member of the Russian Union of Industrialists and Entrepreneurs (an independent nongovernmental organisation), and a member of the board of Skolkovo Institute for Science and Technology.



Alexander Frolov
Non-Executive Director

Appointment

Alexander Frolov has been a Board member since April 2005. He was chairman of the Board of Evraz Group S.A. from May 2006 until December 2008, and he was appointed as CEO in January 2007. Mr Frolov was CEO of EVRAZ plc from 14 October 2011 until 31 August 2021.

Committee Membership

Mr Frolov is a member of the Sustainability Committee and the Nominations Committee.

Skills And Experience

Mr Frolov graduated from the Moscow Institute of Physics and Technology with a first-class honours degree in 1987 and received a PhD

in Physics and Mathematics in 1991. Prior to working at EVRAZ, he was a research fellow at the I.V. Kurchatov Institute of Atomic Energy. He joined EvrazMetall in 1994 and served as its chief financial officer from 2002 to 2004, then as senior executive vice president of Evraz Group S.A. from 2004 to April 2006.

Other Appointments

Mr Frolov is currently chairman of PJSC Raspadskaya.



Aleksey Ivanov
Executive Director, Chief Executive Officer

Appointment

Mr Ivanov was appointed to the Board of EVRAZ plc on 1 February 2022.

Committee membership

Mr Ivanov is a member of the Sustainability Committee.

Skills and experience

Mr Ivanov was appointed as CEO in September 2021. Prior to that, he served as senior vice president of business development and commerce since November 2015. He also held the positions of vice president, head of the Steel Division (2011-15) and head of the Siberia Division (2009-11). He previously served as the senior deputy CFO responsible for financial control and treasury functions (2008-09) and

director of financial control (2002-09). From 1998 to 2002, Mr Ivanov held various positions at Liggett-Ducat, where his responsibilities included production, controlling and logistics. He also served as head of the Credit Department at Inkombank (1997-98). Mr Ivanov graduated from INSEAD in 2002. He holds a degree in Finance from the Financial Academy of the Government of the Russian Federation and has been a member of the Chartered Institute of Management Accountants since 2004. In 2008, Mr Ivanov received a diploma in Human Resources from the Australian Professional Association.

Other Appointments

none.



Eugene Shvidler
Non-Executive Director

Appointment

Eugene Shvidler has been a Board member of Evraz Group S.A. since August 2006. He was appointed to the Board of EVRAZ plc on 14 October 2011.

Committee Membership

Mr Shvidler is a member of the Nominations Committee.

Skills And Experience

Mr Shvidler served as president of Sibneft from 1998 to 2005, having previously been senior

vice president from 1995. He holds an MSc and an MBA.

Other Appointments

Mr Shvidler currently serves a chairman of Millhouse.



Eugene Tenenbaum
Non-Executive Director

Appointment

Eugene Tenenbaum has been a Board member of Evraz Group S.A. since August 2006. He was appointed to the Board of EVRAZ plc on 14 October 2011.

Committee Membership

None

Skills And Experience

Mr Tenenbaum served as head of corporate finance for Sibneft in Moscow from 1998 through 2001. He worked as director for corporate finance at Salomon Brothers from 1994 until 1998. Prior to that, he spent five years

in corporate finance with KPMG in Toronto, Moscow and London, including three years (1990-93) as national director at KPMG International in Moscow. Mr Tenenbaum was an auditor in the business advisory group at Price Waterhouse in Toronto from 1987 until 1989. He is a chartered accountant.

Other Appointments

Mr Tenenbaum serves on the board of Chelsea FC Plc.

Key to committee membership

N Nominations Committee

S Sustainability Committee

A Audit Committee

R Remuneration Committee

INDEPENDENT DIRECTORS



Sir Michael Peat
Senior Independent Non-Executive Director

Appointment

Sir Michael Peat was appointed to the Board of EVRAZ plc on 14 October 2011. It is expected that Sir Michael will be retiring from the Board on 31 March 2022 following the completion of the demerger of the coal business.

Committee Membership

None

Skills And Experience

Skills and experience: Sir Michael is a qualified chartered accountant with over 40 years' experience. He served as principal private secretary to HRH the Prince of Wales from 2002 until 2011. Prior to this, he spent nine years as the Royal Household's director of finance and property services and then treasurer

to the Queen and keeper of the privy purse. Sir Michael was at KPMG from 1972 and became a partner in 1985. He left KPMG in 1993 to devote himself to his public roles. He holds an MA and MBA and is a fellow of the Institute of Chartered Accountants in England and Wales. He was the 2018 recipient of the Institute of Chartered Accountants Outstanding Achievement Award.

Other Appointments

Sir Michael is non-executive chairman of CQS Management Limited and non-executive chairman of GEMS MENASA Holdings Limited.



Maria Gordon
Independent Non-Executive Director
New appointment

Appointment

Ms Gordon has been appointed as an Independent non-executive director since 1 February 2022.

Committee Membership

Ms Gordon is a member of the Audit Committee and Sustainability Committee.

Skills And Experience

Ms Gordon has over two-decade-long experience in equity and debt capital markets. She was Executive Vice President and EME Strategy at PIMCO from 2010 to 2014. Prior to that, from 1998 to 2010 she had been a Managing Director, Head of Emerging Markets Strategy at Goldman Sachs Asset Management.

Ms Gordon holds a Bachelor's degree in Political Science from the University of Wisconsin and a Master's degree in law and diplomacy from The Fletcher School of Law and Diplomacy at Tufts University.

Other Appointments

Ms Gordon's current board appointments include NED positions at PJSC Detsky Mir, PJSC Polyus, TCS Group Holding PLC, PJSC Moscow Exchange MICEX-RTS and PJSC Alrosa.



Karl Gruber
Independent Non-Executive Director

Appointment

Karl Gruber has been a Board member of Evraz Group S.A. since May 2010. He was appointed to the Board of EVRAZ plc on 14 October 2011. It is expected that Mr Gruber will be retiring from the Board on 31 March 2022 following the completion of the demerger of the coal business.

Committee Membership

None.

Skills And Experience

Mr Gruber has extensive experience in the international metallurgical mill business and holds a diploma in Mechanical Engineering. He has held various management positions, including eight years as a member of the management board of VOEST-Alpine

Industrieanlagenbau (VAI), first an executive vice president of VAI and then as vice chairman of the management board of Siemens VAI. He also chaired the boards of Metals Technologies (MT) Germany and MT Italy. Furthermore, he has executed various consultancy projects for the steel industry and served as CEO and chairman of the management board of LISEC Group.

Other Appointments

None

Key to committee membership

N Nominations Committee
 S Sustainability Committee
 A Audit Committee
 R Remuneration Committee



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Deborah Gudgeon

Independent Non-Executive Director

Appointment

Deborah Gudgeon has been a Board member of EVRAZ plc since May 2015.

Committee Membership

Ms Gudgeon serves as chair of the Audit Committee and is a member of the Remuneration Committee, Nominations Committee, and Sustainability Committee. It is expected that Ms Gudgeon will become Senior Independent Director following the retirement of Sir Michael Peat.

Skills And Experience

Ms Gudgeon is a qualified chartered accountant with 30 years' experience. She started her career with Coopers and Lybrand, and in 1987 became a senior accountant for Salomon Brothers International. From 1987 to 1995, Ms Gudgeon

served as a finance executive at Lonrho PLC and was appointed as a member of the Finance Committee in March 1993. From 1995 to 1998, she served as a director for Halstead Services Limited, and, from 1998 to 2003, she served as a director of Deloitte, specialising in corporate finance. From 2003 to 2009, Ms Gudgeon served as a founding director of the Special Situations Advisory team for BDO LLP, providing integrated advice on corporate finance, restructuring, debt and performance improvement. From 2011 to 2017, Ms Gudgeon served as managing director of Gazelle Corporate Finance Limited.

Other Appointments

Ms Gudgeon is currently a senior adviser at Penfida Limited and a non-executive director of Petra Diamonds Limited.



N Chairman A R Chairman

Alexander Izosimov

Independent Non-Executive Director

Appointment

Alexander Izosimov was appointed to the Board of EVRAZ plc on 28 February 2012.

Committee Membership

Mr Izosimov is chairman of the Remuneration Committee and the Nominations Committee. He is also a member of the Audit Committee.

Skills And Experience

Mr Izosimov has extensive managerial and board experience. He was CEO of M.Video-Eldorado Group, from 2020 to 2022. From 2003 to 2011, he was president and CEO of VimpelCom, a leading emerging market telecommunications operator. From 1996 to 2003, he worked at Mars Inc, where he held various managerial positions, including regional president for CIS, Central Europe and Nordics, and was a member of the executive board. Prior to Mars Inc, Mr Izosimov

was a consultant with McKinsey and Co (Stockholm, London, 1991-96) and was involved in numerous projects in the transportation, mining, manufacturing and oil businesses. Until recently, Until recently, Mr Izosimov served on the boards of MTG AB, Dynasty Foundation, LM Ericsson AB and Transcom SA and Hövding. He also previously served as director of Baltika Breweries, the Sladko confectionery company and the Teleopti AB IT company. He also served as a director and chairman of the GSMA (global association of mobile operators) and was a director of the ICC (International Chamber of Commerce) Board. He holds an MBA from INSEAD.

Other Appointments

Mr Izosimov is an independent non-executive director of the PJSC Moscow Exchange.



N A R

Stephen Odell

Independent Non-Executive Director

New appointment

Appointment

Stephen Odell was appointed to the Board of EVRAZ plc on 15 June 2021.

Committee Membership

Mr Odell is a member of the Audit Committee, Remuneration Committee and the Nominations Committee.

Skills And Experience

Mr Odell has extensive international automotive and large industrial company experience gathered over a 38-year history. He retired from Ford Motor company as a Global Executive Vice President in 2018. As an Executive Vice President, he was responsible for Global Sales, Marketing and Service operations for Ford and prior to that, President of Ford of

Europe, Middle East and Africa. Other prior experience includes CEO of Volvo Cars, based in Gothenburg Sweden, and Senior Managing Director for Mazda Car Corporation, based in Hiroshima Japan. Mr Odell has lived in multiple countries around the world and established the FordSollers joint venture in Russia, where he served as joint Chairman for three years. Mr Odell graduated from the University of Brighton as a Bachelor of Arts in Business Studies.

Other Appointments

Mr Odell is currently a chairman of the Board at Accsys Technologies plc, a UK listed sustainable timber company and a member of council for the University of Nottingham.

INDEPENDENT DIRECTORS



James Rutherford
Independent Non-Executive Director
New appointment

Appointment

James Rutherford was appointed to the Board of EVRAZ plc on 15 June 2021.

Committee Membership

Mr Rutherford is a member of the Nominations Committee and the Audit Committee.

Skills And Experience

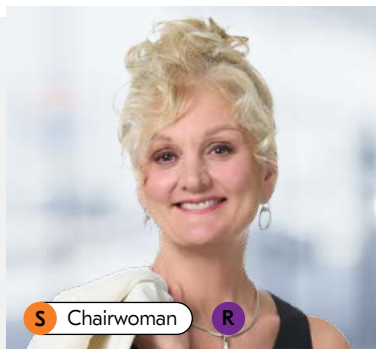
Mr Rutherford has held senior roles in investment management and investment banking, specialising in the global mining and metals sector.

He was previously a non-executive director at Anglo American plc (from 2013 to 2020) and chairman of Dalradian Resources Inc (from 2015 until its takeover in 2018). From 1997 to 2013, he was a senior vice president at Capital Group, where he was responsible for global

investments in the metals and mining industry. From 1993 to 1997, he was vice president of equity research at the investment bank HSBC James Capel in New York, where he covered the South American metals and mining industry. Mr Rutherford graduated from Queen's University Belfast with a Bachelor of Science in Economics and Computer Science and from University of Sussex with a Master of Arts in Development Economics. He is also an alumnus of the London Business School.

Other Appointments

Mr Rutherford's current appointments include: non-executive chairman at Centamin plc and senior independent director at Anglo Pacific Group plc.; and lead independent director of GT Gold Corp (from 2019 until its takeover in 2021).



Sandra Stash
Independent Non-Executive Director
New appointment

Appointment

Sandra Stash was appointed to the Board of EVRAZ plc on 15 June 2021.

Committee Membership

Ms Stash serves as chair of the Sustainability Committee and a member of the Remuneration Committee.

Skills And Experience

Ms Stash has served as a senior executive for leading global energy companies, including as executive vice president of Safety, Operations and Engineering and External Affairs at Tullow Oil from 2013 to 2020. Prior to that, she was senior vice president for HSECR, Operations and Engineering Assurance at Talisman Energy from 2008 to 2013 and a vice president at BP plc from 2000 to 2008, where she was responsible for Operations — Other Business and Corporate in North America, Health, Safety and Environment at TNK-BP

and then Regulatory Affairs, Compliance and Ethics at BP America. During her career with ARCO Ltd from 1981 to 2003, she held various roles from senior engineer to vice president. Ms Stash graduated with a Bachelor of Science in Petroleum Engineering from the Colorado School of Mines.

Other Appointments

Ms Stash's current appointments include: independent non-executive director and chair of the ESG Committee at Lucid Energy Group LLC; non-executive director and chair of the Sustainability and Safety Committee at Diversified Energy plc; non-executive director and chair of the Sustainability Committee at Trans Mountain Corporation; non-executive director at First Montana Bank and independent non-executive director and chair of the Sustainability Committee at Chaarat Gold Holdings Limited.

In addition, Laurie Argo served as a non-executive director during the year. Ms Argo stepped down from the Board on 15 June 2021.

Key to committee membership

- Nominations Committee
- Sustainability Committee
- Audit Committee
- Remuneration Committee